NORTH STAR
Creating homes, building futures

2026-27 Board & Committee Meeting Cycle

Board meetings are face to face and take place on Mondays at 3:00pm (with earlier starts for Board member only session as appropriate)

Risk & Audit Committee (RAC) meetings are a mixture of face to face and virtual and take place on Mondays at 4:00pm

Remuneration & Employment Conditions Committee (RECC) meetings are a mixture of face to face and virtual

Meetings are noted as virtual (Teams) or face-to-face (Endeavour House).

A calendar for meetings of The Tenants Voice can be found here.

Date	Agenda Items
14th December 2026 ***Meeting focus:*** ***Mid-year review***	**Board – FACE to FACE** Delivery Plan Update Business Plan Update Benchmarking & Value for Money Update Annual review of Golden Rules & Recovery Plan Safeguarding & Domestic Abuse Assurance Report Quarterly Reports *(September half year end)*
25th January 2027 **Meeting focus:**	**Board – FACE to FACE** Rent Increase Report Business Plan Assumptions and Scenarios
3rd February 2027	**RECC – VIRTUAL** Discussions on annual pay award for Staff and Board Board member succession and recruitment Investors in People report and feedback
15th February 2027 ***Meeting focus:*** ***the year ahead***	**RAC – FACE TO FACE** Financial Position to 31st December 2026 Draft Annual Budget 2027/28 Annual Report on Gifts and Hospitality Register Internal Audit Annual Plan External Audit Planning Memorandum
22nd March 2027 ***Meeting focus:*** ***the year ahead***	**Board – FACE to FACE** Delivery Plan 2027/28 Annual Budget 2027/28 Quarterly Reports (*December quarter end)*
19th April 2027 ***Meeting focus:*** ***Business Plan***	**Board – FACE to FACE** 2027/28 Business Plan & Stress testing

APRIL/MAY 2027 **DATE TBC**	**BOARD RESIDENTIAL – FACE TO FACE**
MAY 2027 **DATE TBC**	**RECC – VIRTUAL**
17th May 2027 ***Meeting focus: operational year end***	**RAC – VIRTUAL** Financial position to 31st March 2027 Internal Audit Annual Report Annual Treasury Strategy Treasury Update Draft Audit Committee Annual Report Annual Report on Fraud Annual Report on Data Protection & Cyber Security
21st June 2027 ***Meeting focus: operational year end***	**Board – FACE to FACE** Annual Report on Governance Annual Report on Value for Money Annual Report on Rent Arrears & Empty Homes (including 2027/28 targets) Annual Report on Allocations & Letting of Homes Annual Report on Homes Annual Report on Complaints Quarterly Reports *(March quarter end)*
19th July 2027 ***Meeting focus: Generative***	**Board – FACE TO FACE** Board Effectiveness Report Annual Review of Risk Appetite Safeguarding & Domestic Abuse Assurance Report
16th August 2027 ***Meeting focus: financial year end***	**RAC – FACE TO FACE** Financial position to 30th June 2027 Draft Annual Financial Statements External Audit Highlights Memorandum including Letters of Representation Annual Report on the Effectiveness of Internal Controls
13th September 2027 ***Meeting focus: financial year end***	**Board – FACE to FACE** Annual Financial Statements External Audit Report Annual Report on EDI Annual Report on Complaints Quarterly Reports *(June quarter end)*
22nd September 2027	**RECC – VIRTUAL** Board member succession and recruitment
September/October 2027 **DATE TBC**	**BOARD RESIDENTIAL – FACE TO FACE**

15th November 2027 ***Meeting focus:*** ***Mid-year review***	**RAC – FACE TO FACE** Financial position to 30th September 2027 Annual Report on Insurance Annual Review of Golden Rules and Recovery Plan Annual Review of Operational Risk Register Treasury Update Procurement Update
25th November 2027	**RECC – VIRTUAL** Board member succession and recruitment Initial pay award for Staff and Board
13th December 2027 ***Meeting focus:*** ***Mid-year review***	**Board – FACE to FACE** Corporate Plan Update Business Plan Update Benchmarking & Value for Money Update Annual review of Golden Rules & Recovery Plan Safeguarding & Domestic Abuse Assurance Report Quarterly Reports *(September half year end)*

Board members: Nicki Clark (Chair), Joanne Todd (Deputy Chair), Graeme Allinson, Mark Thompson, Simon Wake, Bill Fullen, Sarah Roxby, Richard Fryer, David Butcher, Deborah Lewis-Bynoe.

Board Trainees: Chloe Sheil, Nadine Stead, Yannick Daclinat, Jonny Coxon.

RAC members: Graeme Allinson (Chair), Joanne Todd, David Bucther, Deborah Lewis-Bynoe.

RECC members: Mark Thompson (Chair), Sarah Roxby, Richard Fryer, Simon Wake.

Member Responsible for Complaints: Bill Fullen.