

2025-26 Board & Committee Meeting Cycle

Board meetings are face to face and take place on Mondays at 4:00pm
(with earlier starts for Board member only session as appropriate)

Risk & Audit Committee (RAC) meetings are a mixture of face to face and virtual and take place on Mondays at 4:00pm

Remuneration & Employment Conditions Committee (RECC) meetings are a mixture of face to face and virtual

Meetings are noted as virtual (Zoom/Teams) or face-to-face (Endeavour House).

A calendar for meetings of The Tenants Voice can be found [here](#).

Date	Agenda Items
14th July 2025 Meeting focus: Generative	<u>Board – FACE TO FACE</u> L&G to 2031 Asset Management Strategy Update Growth Strategy Update Board effectiveness report
18th August 2025 Meeting focus: financial year end	<u>RAC – VIRTUAL</u> Financial position to 30 th June 2025 Draft Annual Financial Statements External Audit Highlights Memorandum including Letters of Representation Review of Risk Management Framework Annual Report on the Effectiveness of Internal Controls
15th September 2025 Meeting focus: financial year end	<u>Board – FACE to FACE</u> Annual Financial Statements External Audit Report Review of Risk Management Framework Annual Report on EDI Annual Report on Customer Involvement Quarterly Reports (<i>June quarter end</i>)
10th November 2025	<u>RECC – VIRTUAL</u> Discussions on annual pay award for Staff and Board Board Succession Planning

17th November 2025 Meeting focus: Mid-year review	<u>RAC – FACE to FACE</u> Financial position to 30th September 2025 Annual Report on Insurance Annual Review of Golden Rules and Recovery Plan Annual Review of Operational Risk Register Treasury Update Procurement Update
15th December 2025 Meeting focus: Mid-year review	<u>Board – FACE to FACE</u> Corporate Plan Update Business Plan Update Review of Standing Orders and Financial Regulations Annual review of Golden Rules & Recovery Plan Quarterly Reports (<i>September half year end</i>)
26th January 2026	<u>Board – FACE TO FACE</u> Rent Increase Report Value for Money Update Business Plan Assumptions and Scenarios Annual Review of Risk Appetite
9th February 2026 Meeting focus: the year ahead	<u>RAC – FACE to FACE</u> Financial Position to 31st December 2025 Draft Annual Budget 2026/27 Annual Report on Gifts and Hospitality Register Internal Audit Annual Plan External Audit Planning Memorandum
16th February 2026	<u>RECC – VIRTUAL</u> Decision on annual pay award for Staff and Board Board Succession Planning
16th March 2026 Meeting focus: the year ahead	<u>Board – FACE TO FACE</u> Corporate Plan 2026/27 Annual Budget 2026/27 Annual review of Development Appraisal assumptions Quarterly Reports (<i>December quarter end</i>)
20th April 2026 Meeting focus: <i>Business Plan</i>	<u>Board – FACE TO FACE</u> 2026/27 Business Plan & Stress testing Board Effectiveness Review

18th May 2026 Meeting focus: <i>operational year end</i>	<u>RAC – Virtual</u> Financial position to 31st March 2026 Internal Audit Annual Report Annual Treasury Strategy Treasury Update Draft Audit Committee Annual Report Annual Report on Fraud Annual Report on Data Protection & Cyber Security
15th June 2026 Meeting focus: <i>operational year end</i>	<u>Board – FACE TO FACE</u> Annual Report on Governance Annual Report on Value for Money Annual Report on Performance (including targets for 2026/2027) Annual Report on Complaints Quarterly Reports (<i>March quarter end</i>)
13th July 2026 Meeting focus: <i>Generative</i>	<u>Board – FACE TO FACE</u> Free agenda
17th August 2026 Meeting focus: <i>financial year end</i>	<u>RAC – FACE TO FACE</u> Financial position to 30th June 2026 Draft Annual Financial Statements External Audit Highlights Memorandum including Letters of Representation Annual Report on the Effectiveness of Internal Controls
14th September 2026 Meeting focus: <i>financial year end</i>	<u>Board – FACE to FACE</u> Annual Financial Statements External Audit Report Review of Risk Management Framework Annual Report on EDI Annual Report on Customer Involvement Quarterly Reports (<i>June quarter end</i>)
9th November 2026	<u>RECC – VIRTUAL</u> Discussions on annual pay award for Staff and Board Board Succession Planning

16th November 2026 Meeting focus: Mid-year review	<u>RAC – VIRTUAL</u> Financial position to 30th September 2026 Annual Report on Insurance Annual Review of Golden Rules and Recovery Plan Annual Review of Operational Risk Register Treasury Update Procurement Update
14th December 2026 Meeting focus: Mid-year review	<u>Board – FACE to FACE</u> Corporate Plan Update Business Plan Update Value for Money Update Annual review of Golden Rules & Recovery Plan Quarterly Reports (<i>September half year end</i>)

Board members: Anna Urbanowicz (Chair), Graeme Allinson, Mark Thompson, Simon Wake, Joanne Todd, Nicki Clarke, David Walker, Manisha Sharma, Richard Hukin

RAC members: Graeme Allinson (Chair), David Walker, Joanne Todd, Richard Hukin

RECC members: Mark Thompson (Chair), Simon Wake, Nicki Clarke, Manisha Sharma

Member Responsible for Complaints: Nicki Clarke